

Appendix B

Extract of SEND Steering Group Action Plan related specifically to the areas of development identified through the Ofsted/CQC Inspection of Special Educational Needs and Disabilities

Area for Improvement	How	By when	Lead	Where are we now?	RAG rating
To improve SEN attainment and progress in the primary phase, with a focus on Reading and Maths	Focused work with schools to enhance the support for pupils with SEND.	31.08.20	Martin Smith/Paula Williams	December 2018 - Funding from successful bid for £500k is being used to deliver a targeted school improvement project this academic year to raise attainment of pupils in receipt of SEN support.	Amber
The proportion of children who have been identified as having a moderate learning difficulty in primary schools is higher than seen nationally. Focus on developing a shared understanding of this to ensure that the category of need is being accurately identified and recorded.	Ensure accurate coding within the Schools Census to avoid the category of MLD being misused as the primary need.	31.08.19	Kate Capel	December 2018 - A Task and Finish Group has been implemented to develop clear guidance and descriptors for schools in Lincolnshire for recording pupils' needs by clarifying each term so that categorisation of need, using these specific terms, is consistent across settings. Guidance document is currently in draft form. Guidance Document builds on the DfE descriptors, but has been updated and developed to provide clear guidance for	Amber

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				settings on how to identify the need that is primary and the parameters that must be met for each category.	
To improve the quality of Education, Health and Care Plans.	Specific focus on improving health outcomes in EHC Plans.	31.08.19	Kate Capel/Health DCO	December 2018 - An Associate Designated Clinical Officer Job Specification and Job Description which has been agreed in principal by the CCGs. This role will provide critique/commentary/challenge on clinical report writing in order to improve quality of report writing and reduce variability.	Amber
To increase the completion rate for the Health Visitor mandatory assessments at two and a half years.	Improve timeliness and completion rates of the mandated health reviews as part of the delivery of the Healthy Child Programme through the Children's Health Service 0-19, with a specific focus on timely and integrated delivery of the two and a half year review to ensure early identification of children's needs	31.08.19	Linda Dennett	December 2018 - Comprehensive action plan to address this area for improvement: - A recent pilot for the 8-12 month visit has seen an increase in performance to around 80% from 31% - Currently rolling out this new arrangement for all 8-12 month reviews across the county.	Amber

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To promote ensure that the Local Offer is known about and useful to families and professionals.	Review the content and structure of the Local Offer and engage with families to ensure it meets their needs. Undertake active promotion.	31.08.18	Jonas Gibson	<p>December 2018 - Project Plan and working group established.</p> <p>All content and structure has been reviewed and through engagement it was agreed to refresh both SEND content and the structure, to streamline sections and to have a single entry point.</p> <p>New navigation system in place making easier to move around the offer. In addition new pathway model and content for Transitions.</p> <p>Local Offer Booklet has been reviewed and refreshed.</p>	Amber
Establish systems of leadership that are effective in ensuring that all managers are held to account for improvements to services.	Develop clear lines of accountability that report to both the Local Authority and Clinical Commissioning Groups.	31.12.18	Sally Savage/Sheridan Dodsworth	<p>December 2018 - Governance arrangements established to ensure that actions/areas for development are monitored and managed through the SEND Steering Group and the SEND Health Committee and reported to the newly established Children's Services' Quality Assurance Board and the Women and Children's Board.</p>	Green

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<p>Increase understanding of health needs by improving local health information in the JSNA to help commissioners plan future services to meet children and young people's health needs.</p>	<p>Focus work on the data that is available locally and use relevant prevalence data available nationally. To be supported by the Integrated Commissioning Team.</p>	<p>31.08.19</p>	<p>Carly Willingham/Russell Outen-Coe</p>	<p>December 2018 - The Children's Integrated Commissioning Team is now fully established and working with colleagues across LCC and health to identify data sets available locally to improve health information.</p> <p>The Designated Clinical Officer is working closely with health colleagues to improve recording and reporting of the SEND cohort across health, engaging through the East Midlands DCO network, working with the SEND Service and health colleagues to design the new EHC hub system and looking at ways to record and report SEND health data.</p>	<p>Amber</p>
<p>To reduce the waiting time for children and young people requiring neurodevelopmental/autism diagnosis and ensure that appropriate support is in place.</p>	<p>Develop a new diagnostic and support pathway for neurodevelopmental delay disorders for CYP to improve timeliness of autism diagnosis</p>	<p>April 2020</p>	<p>Sally Savage/CCG</p>	<p>December 2018 - At the request of the joint Local Authority and NHS System Executive Team (SET), a Partnership Steering Group has been established across the council, Lincolnshire's Clinical Commissioning Groups and the three NHS Providers to design a new</p>	<p>Amber</p>

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				model of support for children with behavioural and neurodevelopmental delay concerns. This will include new pathways for Autistic Spectrum Disorder (ASD), Attention Deficit Hyperactivity Disorder (ADHD) and other neurodevelopmental delay disorders such as Tourette's syndrome.	
To increase the number of pupils at age 19, who receive SEND Support, gain a level 2 in English and mathematics.	Work with Post 16/FE providers to understand the reasons why this cohort of young people have fallen below national average and identify appropriate mechanisms to increase relevant support.	31.08.20	Kate Capel/Post 16 providers	December 2018 - This is being addressed through the FE Strategic Group.	Red
To increase the timeliness of completion of initial health assessments for looked after children.	The development of an effective plan to rectify the delays so that health needs of children and young people coming into care are identified and assessed quickly.	30.04.19	John Harris /CCG	December 2018 – The LAC health steering group has agreed a revised process for the completion of the IHA.s. This involves a named business support employee who will track all required consents and paperwork at the commencement of any placement. Health staff will	Red

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				have access to MOSAIC in order for them to ensure timeliness of referrals and monthly management oversight of progress is in place. Further training of GP's is scheduled to better ensure coverage across County.	
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